Life Cycle Logistics
Workforce Overview

An overview of the Life Cycle Logistics workforce within the context of the larger DoD-wide Logistics Functional Community and the Defense Acquisition Workforce.

2017 Acquisition Insight Days

Ms. Molly Mertz
ODASD(MR)
mary.m.mertz.civ@mail.mil
703.614.6137
June 14, 2017
Purpose

• Provide an overview of the Logistics community in DoD
  – Civilian Logistics Functional Community
  – Acquisition Workforce Life Cycle Logistics Community
  – Product Support Manager position

• Provide information on
  – LCL career paths
  – LCL Guidance documents
  – LCL Awards
  – PSM Workshop
Logistics Landscape

Military Logisticians
(total size being determined)

~1,200 Military are in the LCL Acquisition Workforce

LCL Acquisition Workforce
~20,000 persons (Q4FY16)
Mr. Terry Emmert, Functional Leader

~2,650 members of the LCL Acquisition workforce are in occupational series that are not part of the Logistics Functional Community

Civilian Logistics Functional Community
~156,000 persons (Q1FY17)
Ms. Kristin French, OSD Functional Community Manager

Product Support Managers
107 KLP PSM (Q4FY16)
Logistics Functional Community (LFC)

Civilian Logistics Functional Community
~156,000 persons (Q1FY17)
Ms. Kristin French, OSD Functional Community Manager

LCL Acquisition Workforce

Military Logisticians

Product Support Managers
2008 Logistics Human Capital Strategy

Four Logistics Workforce Categories

**SUPPLY MANAGEMENT**
- Includes procurement to disposal of defense system material, and integration of multiple material sources and processes to meet warfighter requirements.
  - Forecasting and Demand Planning
  - Supply Planning
  - Sourcing
  - Inventory Management

**MAINTENANCE SUPPORT**
- Includes planning and executing maintenance, both scheduled and unscheduled, to defense system equipment.
  - Maintenance Operations (includes depot maintenance)
  - Production & Support

**DEPLOYMENT/DISTRIBUTION/TRANSPORTATION**
- Includes transportation, packaging, cargo scheduling, and dispatching of materials, support services, and personnel in response to customer requirements to move and sustain the force.
  - Physical Distribution/Transportation Operations
  - Deployment Planning

**LIFE CYCLE LOGISTICS**
- Includes planning, development, implementation, and management of a comprehensive, affordable, and effective systems support strategy.
  - Logistics Design Influence
  - Integrated Logistics Support Planning
  - Product Support & Sustainment
  - Configuration Management
  - Reliability & Maintainability Analysis
  - Technical/Product Data Management
  - Supportability Analysis

**Logistics civilians have 91 careers across 127 occupational series in these 4 broad categories.**
Logistics Functional Community

Demographics

- Logistics Functional Community
  - 4 Mission Critical Occupations
    - 0346 Logistics Management
    - 1670 Equipment Services
    - 2001 General Supply
    - 2130 Traffic Management
  - Workforce Priority Occupations
    - 0346 Logistics Management
    - 1670 Equipment Services
    - 5803 Heavy Mobile Equipment Mechanic
    - 8852 Aircraft Mechanic

An occupation having the potential to put a strategic program or goal at risk of failure related to human capital deficiencies.

DoD occupations in which all or some portions of the workforce are considered vital to the accomplishment of specific aspects of a DoD Strategic Workforce Priority

Data from DCPDS as of January 2017
LFC Workforce Initiatives

• Human Capital Operating Plan (replacement to the Strategic Workforce Plan)

• Occupational series based competencies
  – 0346 Logistics Management
  – 1670 Equipment Specialist
  – 2001 General Supply
  – 2130 Traffic Management

• Army 0346 Certification Program

• Air Force Logistics Professional Development Program
Life Cycle Logistics (LCL) Acquisition Workforce (AWF)

- LCL Acquisition Workforce
  ~20,000 persons (Q4FY16)
  Mr. Terry Emmert, Functional Leader

- Military Logisticians

- Product Support Managers

- Civilian Logistics Functional Community
AWF by Component and Career Field

<table>
<thead>
<tr>
<th>Career Field</th>
<th>Army</th>
<th>Navy</th>
<th>USMC</th>
<th>USAF</th>
<th>4th Estate</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Audit</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>4011</td>
</tr>
<tr>
<td>Business - CE</td>
<td>249</td>
<td>552</td>
<td>36</td>
<td>458</td>
<td>83</td>
<td>1378</td>
</tr>
<tr>
<td>Business - FM</td>
<td>1718</td>
<td>1849</td>
<td>172</td>
<td>2008</td>
<td>580</td>
<td>6327</td>
</tr>
<tr>
<td>Contracting</td>
<td>7959</td>
<td>5802</td>
<td>545</td>
<td>8452</td>
<td>7911</td>
<td>30669</td>
</tr>
<tr>
<td>Engineering</td>
<td>9140</td>
<td>21623</td>
<td>354</td>
<td>9139</td>
<td>2182</td>
<td>42438</td>
</tr>
<tr>
<td>Facilities Engineering</td>
<td>1797</td>
<td>5456</td>
<td>34</td>
<td>498</td>
<td>85</td>
<td>7870</td>
</tr>
<tr>
<td>Information Technology</td>
<td>1701</td>
<td>2806</td>
<td>238</td>
<td>1235</td>
<td>856</td>
<td>6836</td>
</tr>
<tr>
<td>Life Cycle Logistics</td>
<td>LCL</td>
<td>7160</td>
<td>5961</td>
<td>595</td>
<td>3237</td>
<td>2976</td>
</tr>
<tr>
<td>PQM</td>
<td>1407</td>
<td>3210</td>
<td>39</td>
<td>393</td>
<td>5495</td>
<td>10544</td>
</tr>
<tr>
<td>Program Management</td>
<td>PM</td>
<td>3240</td>
<td>5560</td>
<td>802</td>
<td>5681</td>
<td>1719</td>
</tr>
<tr>
<td>Property</td>
<td>53</td>
<td>65</td>
<td>0</td>
<td>14</td>
<td>273</td>
<td>405</td>
</tr>
<tr>
<td>Purchasing</td>
<td>365</td>
<td>424</td>
<td>52</td>
<td>67</td>
<td>567</td>
<td>1475</td>
</tr>
<tr>
<td>S&amp;T Manager</td>
<td>447</td>
<td>537</td>
<td>2</td>
<td>2708</td>
<td>120</td>
<td>3814</td>
</tr>
<tr>
<td>Test and Evaluation</td>
<td>T&amp;E</td>
<td>1903</td>
<td>3239</td>
<td>133</td>
<td>3082</td>
<td>381</td>
</tr>
<tr>
<td>Other</td>
<td>7</td>
<td>2</td>
<td>0</td>
<td>3</td>
<td>21</td>
<td>33</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>37146</strong></td>
<td><strong>57086</strong></td>
<td><strong>3002</strong></td>
<td><strong>36975</strong></td>
<td><strong>27260</strong></td>
<td><strong>161469</strong></td>
</tr>
</tbody>
</table>

Data Source: AT&L DataMart as of Sept 30, 2016
Total Historic Workforce

The LCL workforce has grown since 2008.

Data Source: AT&L DataMart as of Sept 30, 2016
# LCL Demographics

## Position Type

<table>
<thead>
<tr>
<th></th>
<th>LCL</th>
<th>DAW</th>
</tr>
</thead>
<tbody>
<tr>
<td>KLP</td>
<td>107</td>
<td>1,197</td>
</tr>
<tr>
<td>CAP (excluding KLP)</td>
<td>1,147</td>
<td>15,791</td>
</tr>
<tr>
<td>Remainder</td>
<td>18,675</td>
<td>144,481</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>19,929</td>
<td>161,469</td>
</tr>
</tbody>
</table>

## Education

<table>
<thead>
<tr>
<th></th>
<th>LCL</th>
<th>DAW</th>
</tr>
</thead>
<tbody>
<tr>
<td>Graduate or higher</td>
<td>5,413</td>
<td>63,772</td>
</tr>
<tr>
<td>Bachelor</td>
<td>7,135</td>
<td>71,199</td>
</tr>
<tr>
<td>Some College</td>
<td>3,694</td>
<td>12,023</td>
</tr>
<tr>
<td>High School</td>
<td>3,479</td>
<td>12,767</td>
</tr>
<tr>
<td>Other</td>
<td>208</td>
<td>1,708</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>19,929</td>
<td>161,469</td>
</tr>
</tbody>
</table>

## Military/Civilian

<table>
<thead>
<tr>
<th></th>
<th>LCL</th>
<th>DAW</th>
</tr>
</thead>
<tbody>
<tr>
<td>Civilian</td>
<td>18,693</td>
<td>145,988</td>
</tr>
<tr>
<td>Military</td>
<td>1,236</td>
<td>15,481</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>19,929</td>
<td>161,469</td>
</tr>
</tbody>
</table>

## Race

<table>
<thead>
<tr>
<th></th>
<th>LCL</th>
<th>DAW</th>
</tr>
</thead>
<tbody>
<tr>
<td>White</td>
<td>14,009</td>
<td>119,897</td>
</tr>
<tr>
<td>Black</td>
<td>3,929</td>
<td>19,270</td>
</tr>
<tr>
<td>Asian</td>
<td>552</td>
<td>10,551</td>
</tr>
<tr>
<td>Multi</td>
<td>407</td>
<td>3,591</td>
</tr>
<tr>
<td>AMI/AN</td>
<td>149</td>
<td>898</td>
</tr>
<tr>
<td>PI</td>
<td>86</td>
<td>787</td>
</tr>
<tr>
<td>Unspecified</td>
<td>797</td>
<td>6,475</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>19,929</td>
<td>161,469</td>
</tr>
</tbody>
</table>

## Gender

<table>
<thead>
<tr>
<th></th>
<th>LCL</th>
<th>DAW</th>
</tr>
</thead>
<tbody>
<tr>
<td>Male</td>
<td>13,474</td>
<td>113,498</td>
</tr>
<tr>
<td>Female</td>
<td>6,295</td>
<td>46,704</td>
</tr>
<tr>
<td>Unspecified</td>
<td>160</td>
<td>1,267</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>19,929</td>
<td>161,469</td>
</tr>
</tbody>
</table>

---

Data Source: AT&L DataMart as of Sept 30, 2016
LCL Size by Occupational Series

Data Source: AT&L DataMart as of Sept 30, 2016

There are 43 additional occupational series represented in LCL.
Although the Senior Career Group is the largest, LCL has strong hiring practices in the Mid Career Group that will help lessen the impact of retirements.

As of September 30, 2016
Data Source: RAND NDRI Forces and Resources Policy Center
LCL Workforce Initiatives

- LCL-wide competency review/update
- Software Sustainment training
- Recommended continuous learning memo
- DAG Editorial Board
Product Support Managers

Military Logisticians

LCL Acquisition Workforce

Civilian Logistics Functional Community

Product Support Managers
107 KLP PSM (Q4FY16)
PSM Positions

• 10 USC §2337: Product Support Managers (PSMs) are required for all major programs (ACAT I and II), including MAIS

• Service / Agency breakdown of ACAT I and II programs:
  - Air Force – 138
  - Army – 67
  - DoN – 123
  - MDA – 1

• Components may also assign PSMs to ACAT III and IV programs as well as to products / commodities managed in sustainment commands

• ACAT I PSM positions have been designated as Key Leadership Positions (KLP)
Requirements for PSM KLP Positions

All KLPs

• **Education:** Bachelor’s degree

• **Training:** Level III DAWIA certification in relevant career field

• **Experience:**
  – GS 14/15, O5/6 or higher
  – 2 years as a functional mentor
  – Cross functional and broadening assignments
  – 8 years of acquisition experience

• **Competencies:**
  – Executive Leadership
  – Program Execution
  – Technical Management
  – Business Management

• **Currency (80 hours Continuous Learning every 2 years):**
  – 30 hours in Functional area
  – 10 hours in leadership
  – 10 hours in cross-functional areas

Specific Requirements for PSM KLP

• **Education:** no additional requirements

• **Training:**
  – LOG 465 within 24 months of assignment
  – At least 1 Executive/Strategic Leadership/Development training course

• **Experience:**
  – 8 years in LCL
  – at least 2 years in a program office
  – At least 2 years as a supervisor/team leader
  – Up to 4 years of the experience may come from logistics positions in a sustainment organization

• **Competencies:**
  – Significant experience in the Product Support Management IPS element
  – Familiarity with the remaining IPS elements

• **Currency:** no additional requirements

Excerpt from Specific Functional Requirements for Key Leadership Positions
Additional information for LCLs

Military Logisticians

LCL Acquisition Workforce

Product Support Managers

Civilian Logistics Functional Community
PSM Professional Development & Career Professional Roadmap

Entry-Level Logisticians (GS-5/7/9/11/O-2)
- Desired Training: LCL Level I Certification & Core Plus Guide
- Assignments: Working one or more IPS Elements (e.g., Maintenance, Supply, LCL, Distribution & Transportation)

Journeyman Logisticians (GS-12/15/3/O-3)
- Desired Training: LCL Level II Certification & Core Plus Guide
- Experience: Breadth/Depth across the Product Support elements and weapon system life cycle
- Education: Bachelors Desired
- Assignments: Broadening Across IPS Elements, PMOs, HQ Staff

Expert Practitioner Logisticians (GS-13/15/3/O-4)
- Desired Training: LCL Level III Certification & Core Plus Guide*
- Experience: LCL in positions across life cycle
- Education: Bachelors (or Higher) Desired
- Assignments: Leadership Positions, IPS Element Mgr., ACAT II PSMs
- Cross-DAWIA Certification in Second Career Field Beneficial

Emerging Logistics Leaders (GS-14/15/4/O-5)
- Desired Training: LOG 465, ACQ 405, ACQ 450, ACQ 452
- Experience: Across IPS Elements; Acquisition and Sustainment
- Education: Bachelors (or Higher) Recommended
- Assignments: Supervisory, Competency Lead, ACAT II PSMs
- Cross-DAWIA Certification in Second Career Field Recommended

Senior Program Logisticians (GS-14/15/5/O-6)
- Desired Training: LOG 465, ACQ 405, ACQ 450, ACQ 452
- Experience: Ten Years Desired (Five in Program Office)
- Education: Masters (and Senior Service School) Recommended
- Assignments: ACAT I MDAP/MAIS Product Support Managers
- Meet KLP Position Requirements & KLP Board Selected
- Demonstrated Ability to Lead Multidisciplinary Teams

“Graduated” PSMs (GS-15/NH-4/O-6)
- Continued Career Progression & Leadership Success
- Future or Assigned Program Managers (PM)
- Positions: Center, MAJCOM, PEO Senior Functional Lead
- Perform in Complex, Challenging Situations
- Ability to Inspire and Lead Diverse Teams

Executive Level SES/Flag/General Officer
- Senior Product Support/Logistics Leader
- Assignments: Program Executive Officer (PEO), OSD Staff, HQ Staff, Joint Staff, Service Product Support Competency Lead


Life Cycle Logistics

• Service/DoD Senior Leader
• Program Manager, PEO Staff
• ACAT I Product Support Manager: Expert Leader
• ACAT II & Below Product Support Manager: Depth and Breadth in Product Support
• Expert Practitioner Logistician: Logician Manager and Mentor
• Journeyman Logistician: Gaining Depth and Breadth
• Entry-Level Logisticians

Emerging Logistics Leaders (GS-14/15/4/O-5)
- Desired Training: LOG 365, PMT 352, PMT 401
- Experience: Across IPS Elements; Acquisition and Sustainment
- Education: Bachelors (or Higher) Recommended
- Assignments: Supervisory, Competency Lead, ACAT II PSMs
- Cross-DAWIA Certification in Second Career Field Recommended

Senior Program Logisticians (GS-14/15/5/O-6)
- Desired Training: LOG 465, ACQ 405, ACQ 450, ACQ 452
- Experience: Ten Years Desired (Five in Program Office)
- Education: Masters (and Senior Service School) Recommended
- Assignments: ACAT I MDAP/MAIS Product Support Managers
- Meet KLP Position Requirements & KLP Board Selected
- Demonstrated Ability to Lead Multidisciplinary Teams

“Graduated” PSMs (GS-15/NH-4/O-6)
- Continued Career Progression & Leadership Success
- Future or Assigned Program Managers (PM)
- Positions: Center, MAJCOM, PEO Senior Functional Lead
- Perform in Complex, Challenging Situations
- Ability to Inspire and Lead Diverse Teams

Executive Level SES/Flag/General Officer
- Senior Product Support/Logistics Leader
- Assignments: Program Executive Officer (PEO), OSD Staff, HQ Staff, Joint Staff, Service Product Support Competency Lead

LCL Professional Development & Career Professional Roadmap

New Life Cycle Logistician Entry Level/Intern

- Experience: minimum 1 year
- Training: LCL Level I Certification & Core Plus Guide
- Assignments: Working one or more IPS Elements

Core Logician/Expert Practitioner

- Experience: minimum 2 years
- Training: LCL Level III Certification & Core Plus Guide*
- Education: Bachelors (or Higher) Desired
- Assignments: Leadership Positions, IPS Element Mgr., ACAT III PSM

Grooming LCL: Entry into Senior Leadership

- Experience: 8 Years LCL
- Training: LOG 465, ACQ 405, ACQ 450, ACQ 452
- Education: Masters (and Senior Service School) Recommended
- Meet KLP Position Requirements & KLP Board Selected

LCL Leader

- Experience: Across IPS Elements; Acquisition and Sustainment
- Training: Cross-DAWIA Certification in 2nd Career Field Recommended
- Education: Bachelors (or Higher) Recommended
- Assignments: Supervisory, Competency Lead, ACAT II PSMs

LCL Senior Leader

- Experience: LCL in positions across life cycle
- Training: LCL Level III Certification & Core Plus Guide*
- Education: Bachelors (or Higher) Desired
- Assignments: Leadership Positions, IPS Element Mgr., ACAT III PSM

Executive Level Leader

- Experience: Senior Product Support/Logistics Leader
- Assignments: Program Executive Officer (PEO), OSD Staff, HQ Staff, Joint Staff, Service Product Support Competency Lead

PM/PEO/HQ/OSD Staff (GS-15/NH-4/O-6)

- Experience: Continued Career Progression & Leadership Success
- Positions: Center, MAJCOM, PEO Senior Functional Lead
- Perform in Complex, Challenging Situations
- Ability to Inspire and Lead Diverse Teams

PSM – ACAT II/II or HQ/OSD Staff (GS-14/15/NH-4/O-6)

- Experience: 8 Years LCL
- Training: LOG 465, ACQ 405, ACQ 450, ACQ 452
- Education: Masters (and Senior Service School) Recommended
- Meet KLP Position Requirements & KLP Board Selected

DAWIA Level III LCL (GS-14/NH-4/O-5)

- Experience: Across IPS Elements; Acquisition and Sustainment
- Training: Cross-DAWIA Certification in 2nd Career Field Recommended
- Education: Bachelors (or Higher) Recommended
- Assignments: Supervisory, Competency Lead, ACAT II PSMs

DAWIA Level II or III LCL as Required (GS-13/NH-3/O-4)

- Experience: LCL in positions across life cycle
- Training: LCL Level III Certification & Core Plus Guide*
- Education: Bachelors (or Higher) Desired
- Assignments: Leadership Positions, IPS Element Mgr., ACAT III PSM

DAWIA Level II LCL as Required (GS-12/NH-3/O-3)

- Experience: minimum 2 years
- Training: LCL Level II Certification & Core Plus Guide*
- Assignments: Broadening Across IPS Elements, PMOs, HQ Staff

DAWIA Level I LCL (GS-5/7/9/11/O-2)

- Experience: minimum 1 year
- Training: LCL Level I Certification & Core Plus Guide*
- Assignments: Working one or more IPS Elements

Executive Level SES/Flag/General Officer

- Senior Product Support/Logistics Leader
- Assignments: Program Executive Officer (PEO), OSD Staff, HQ Staff, Joint Staff, Service Product Support Competency Lead

Potential on-and off-ramps to other career fields

- Functional Experience
- Broadening Experience
- Strategic Leadership

DoDI 5000.02, Change 2
February 2017
Overarching acquisition direction

Defense Acquisition Guidebook
February 2017
Acquisition guidance
Chapter 4, specific to Life Cycle Logistics

Life Cycle Sustainment Plan Outline
January 2017
Documentation of sustainment planning

Additional Guidance documents to supplement Product Support Planning:

PPP Guidebook
Partnership development (October 2016)

BCA Guidebook
COA analysis process (February 2014)

O&S Cost Mgt. Guidebook
Cost guidance (February 2016)

PBL Guidebook
Performance Based Strategy & Arrangements (April 2016)

PSM Guidebook
Product Support, management and reference (April 2016)

(I)LA Guidebook
Logistics Readiness Assessment (July 2011)

RAM-C Guidebook
Design for Supportability (June 2009)

MIL-HDBK-502A
Supportability Analysis Process (March 2013)
Recent Guidebooks

• **PSM Guidebook**
  – Updated in April 2016
  – Reflects changes to: 10 USC § 2337, DoDI 5000.02, LCSP outline, Business Case Analysis, PSM career path

• **O&S Cost Management Guidebook**
  – Released February 2016
  – Focus on requirements, design and product support planning activities to identify and pursue early procedural means to mitigate O&S costs and specific tools (analyses) to reduce O&S costs

• **PBL Guidebook**
  – Updated in April 2016
  – Includes additional lessons learned and implementation guidance, new material on intellectual property rights and government data rights, and refined material on data collection

• **Life Cycle Sustainment Plan Outline v2.0**
  – Signed by ASD(L&MR) on January 19, 2017
LCSP Outline v2.0

• ASD(L&MR) Memo to the Components signed on January 19, 2017

• Revisions to the LCSP Outline v1.0:
  – Reflect new statute/policy
  – Clarify guidance; incorporate lessons learned
  – Expand the Funding section
  – Stress the tailorability of the document
  – Introduce “Critical Thinking Questions”
  – Reference appropriate DAG sections (future)

• Review and Approval process unchanged from DoDI 5000.02

• Implementation Timeline:
  – Decision reviews more than 9 months away must transition to revised outline
  – Decision review less than 9 months away, may use 2011 outline but must transition to revised
    outline for subsequent decision reviews
  – Programs in sustainment are not required to transition their sustainment planning document to
    the revised outline format

• Plan is to make the LCSP outline stable (ie, update infrequently), while the DAG will
  evolve to capture new content, best practices, lessons learned, etc. (12-18 month
  content review).

Revision reflects an evolution, not a revolution
Pending Resources For PSMs

- DSOR Instruction
- PBL Training & Implementation Initiative (on-going effort)
PSM of Year Award

- First awarded in 2013, the award is for outstanding PSM achievement in two categories; ACAT I and ACAT II and below programs

- The award recognizes PSM contributions to implementing effective product support strategies, controlling cost, promoting industry competition and innovation, and mentoring the workforce

- Directly supports the Department's goal to enhance the Defense Acquisition Workforce (DAW) with relevant and realistic incentives, increased capabilities, and recognition of the PSM as an important partner in providing the very best systems for our Warfighters

2016 Awardees were recognized at the PSM Workshop in 2017 and at individual command award ceremonies.
LCL Award

• Defense Acquisition Workforce Individual Achievement Award in Life Cycle Logistics
  – Awarded by USD(AT&L), administered through HCI
  – Nominees may be any personnel in an LCL billet (other than DACM offices or DAU)
  – Call for nominations is typically comes out in May and nominations are due in July (service-level deadlines may vary)
Annual PSM Workshop

• A forum for PSMs to receive/exchange information on policy, best practices, issues and resolutions
  - Excellent opportunity to connect with other PSMs

• Four PSM workshops conducted to date
  - November 2012 (Government only)
  - June 2013
  - January 2015
  - April 2016
  - June 2017

• Previous Workshop presentations may be downloaded from:
  http://www.acq.osd.mil/log/mr/PSM_workshop.html
QUESTIONS?
• BACK UP
10 U.S.C. § 2337 & PL 113-66 Section 803 PSM Responsibilities

- Develop and implement a comprehensive PS strategy
- Use appropriate predictive analysis and modeling tools - improve AM, reliability, AO, reduce O&S costs
- Conduct appropriate cost analyses to validate the product support strategy, follow OMB Circular A–94
- Assure achievement of desired PS outcomes and implementation of appropriate PS arrangements
- Adjust performance requirements and resource allocations across PSIs and PSPs to optimize implementation of the PS strategy
- Periodically review PS arrangement between the PSIs and PSPs - consistent with PS strategy
- Prior to change in the product support strategy or every five years, revalidate business-case analysis of the product support strategy;
- Ensure PS strategy maximizes small business at appropriate tiers
- Ensure that product support arrangements for the weapon system describe how such arrangements will ensure efficient procurement, management, and allocation of Government-owned parts inventories in order to prevent unnecessary procurements of such parts.
- Work to identify obsolete electronic parts that are included in the specifications for an acquisition program of the Department of Defense and approve suitable replacements for such electronic parts.