

DAU

Product Support Delta Course Defense Business Systems Pathway

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Evolving Policy -- AAF

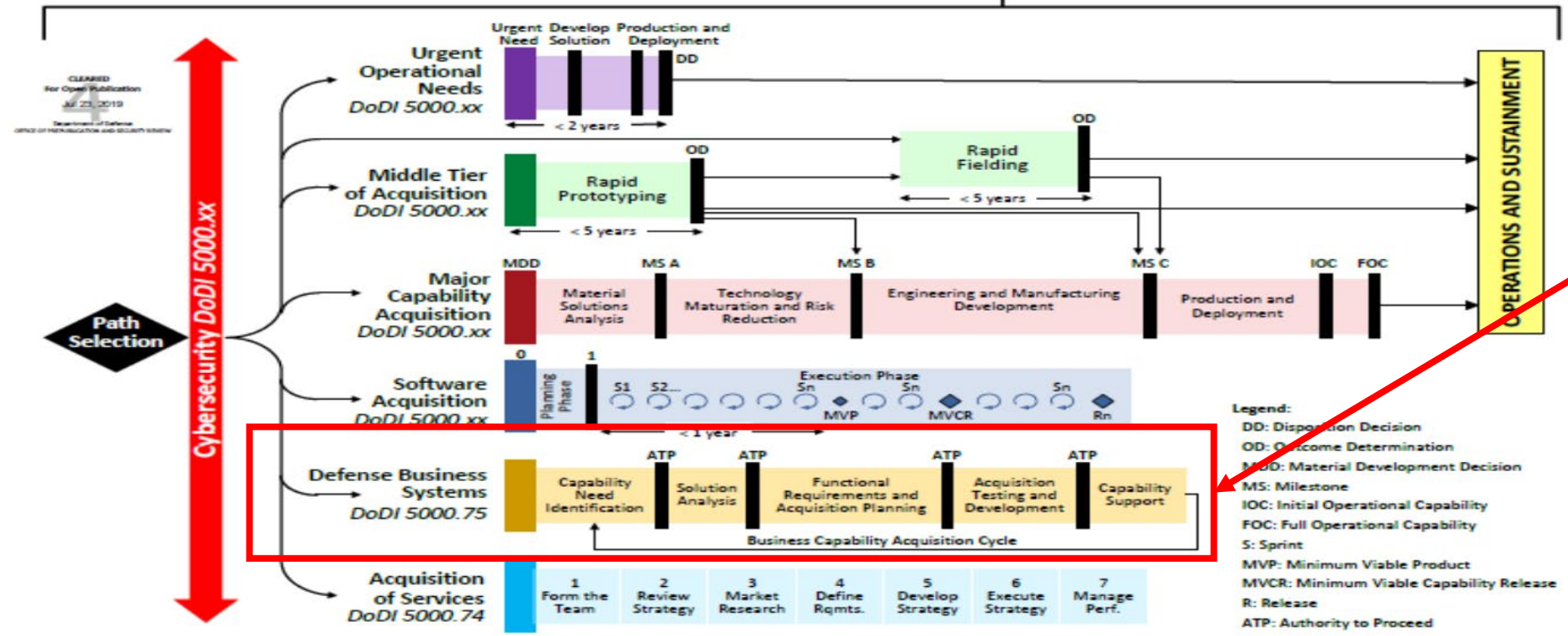


Adaptive Acquisition Framework Enable Execution at the Speed of Relevance

Tenets of the Defense Acquisition System

1. Simplify Acquisition Policy
2. Tailor Acquisition Approaches
3. Empower Program Managers
4. Data Driven Analysis
5. Active Risk Management
6. Emphasize Sustainment

DoDD 5000.01: *The Defense Acquisition System*
DoDI 5000.02: *Operation of the Adaptive Acquisition Framework*



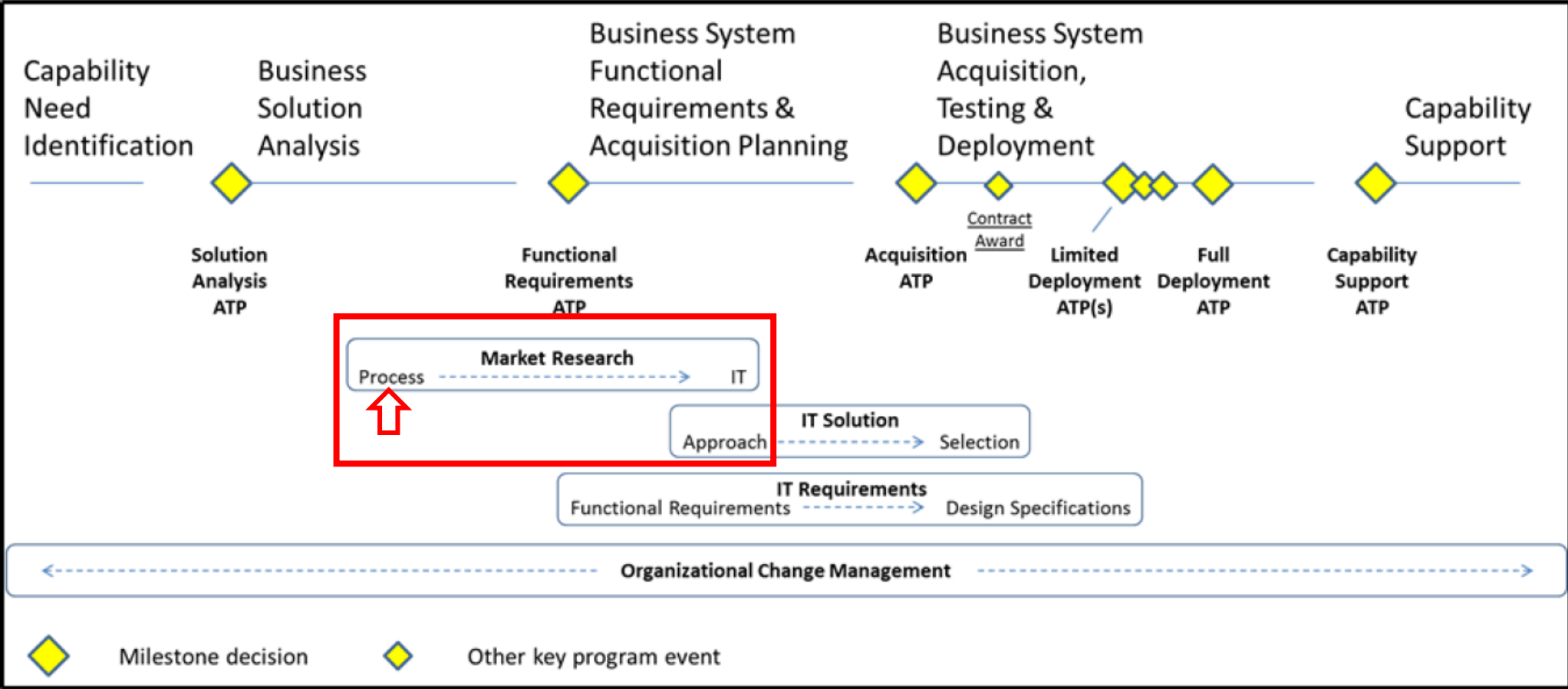
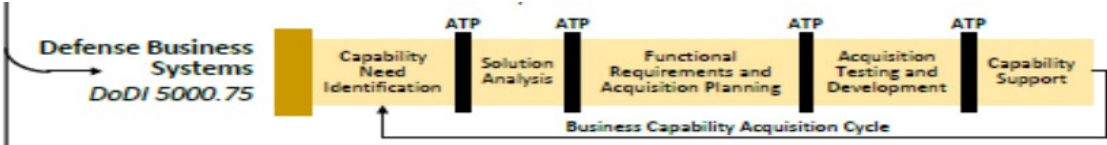
DODI 5000.75
2017

July 2019

What is a DBS?

Business systems are information systems that are operated by, for, or on behalf of the Department of Defense, including: *financial systems, financial data feeder systems, contracting systems, logistics systems, planning and budgeting systems, installations management systems, human resources management systems, and training and readiness systems*. A business system does not include a national security system or an information system used exclusively by and within the defense commissary system or the exchange system or other instrumentality of the DoD conducted for the morale, welfare, and recreation of members of the armed forces using non-appropriated funds. (DODI 5000.75)

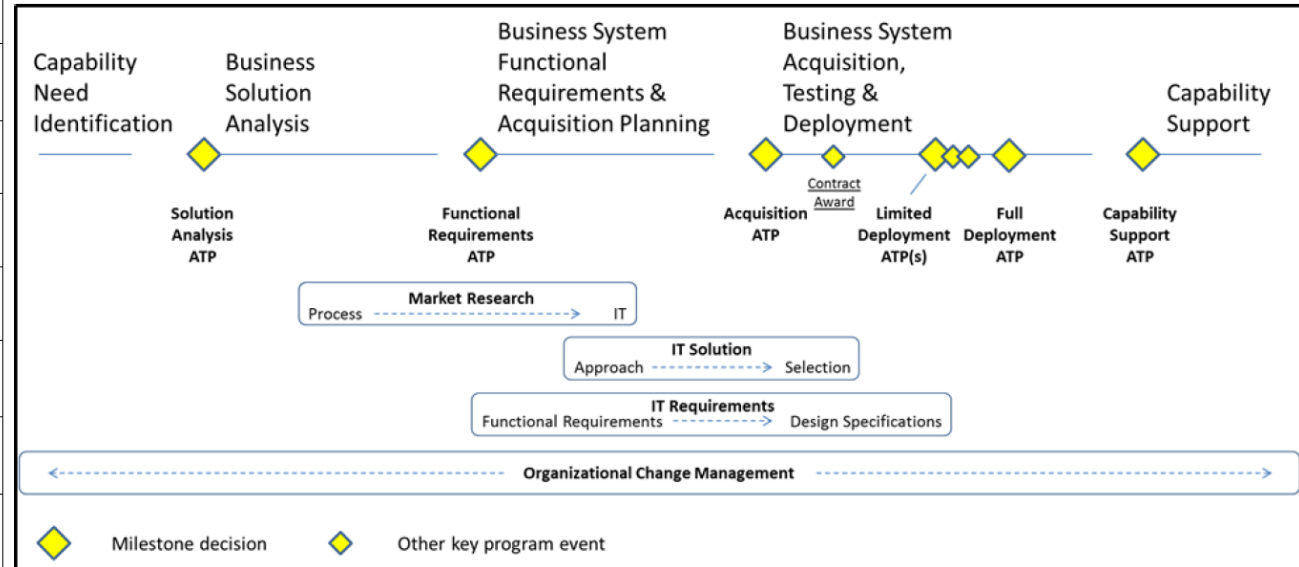
What are the Phases in the DBS Acquisition Process?



Who are the Key Decisionmakers in the DBS process?

Table 2: Functional Lead and Program Manager Interaction

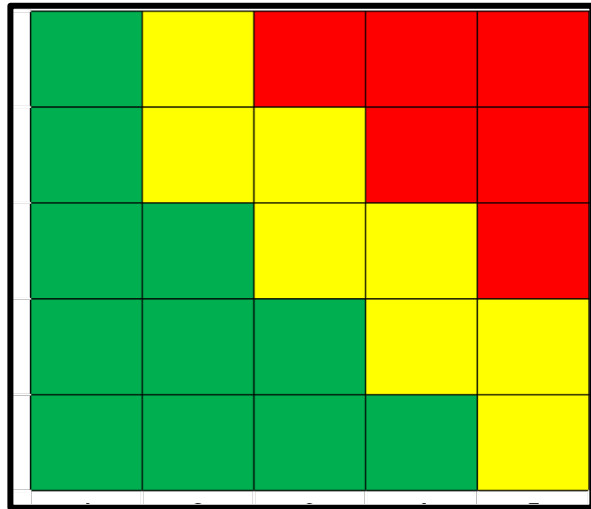
Activity	Paragraph	Functional Lead	Program Manager
Identify business capability needs	4.2.a	Lead	Support
Design future business processes & solutions	4.2.b	Lead	Support
Define functional requirements	4.2.c	Co-Lead	Co-Lead
Define solution approach	4.2.c	Co-Lead	Co-Lead
Evaluate solution selection	4.2.d	Support	Lead
Define detailed design specifications	4.2.d	Support	Lead
Develop and deliver business system	4.2.d	Support	Lead
Support business capability	4.2.e	Lead	Support



How does this relate to Lifecycle Management concepts that exist in the other pathways?

What are some of the Key Risks associated with DBS'?

What are some of the issues and risks often associated with DBS planning and execution?



GAO High Risk 2022 List:

- DOD Approach to Business Transformation (on since 2005)
 - DOD Business Systems Modernization (on since 1995)
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- “DOD had not taken the necessary steps to achieve and sustain business reform on a broad, strategic, department-wide, and integrated basis.”
 - “DOD did not have an integrated plan for business transformation with specific goals or measures...”
 - “DOD spends billions of dollars each year (on IT/DBS systems)”

Common DBS Risks

- Data rights & Intellectual Property
- Modifying COTS
- No BPR
- Inadequate Transition planning for new DBS
- Change management
- Interface Management
- Inadequate training
- Cybersecurity vulnerabilities

DODI 5000.91; DBS Key Considerations

- Capability Need Identification Phase
 - PSM will help define business problem, identify performance measures, cost estimates, etc
- Solution Analysis Phase
 - Support BPR
- Functional Requirements and Acq Planning Phase
 - Product support considerations during market research (including IP)
- Acquisition Testing and Deployment Phase
 - Participate in contract award source selection
 - Assess sustainment implications for COTS solutions
- Capability Support Phase
 - Manage product support related performance metrics

Primary Resources* (*links)

- DAU Faculty
- DAU Website <https://www.dau.edu/>
 - DAU AAF Website <https://aaf.dau.edu/>
 - [DODI 5000.02 Operation of the Adaptive Acq Framework](#)
 - [DODI 5000.75 Defense Business Systems](#)
 - [DODI 5000.91 Product Support Management](#)
 - [Defense Business Systems \(DBS\) Pathway](#)
 - DAU ACQuipedia Articles
 - [Business Process Reengineering | www.dau.edu](#)
 - [Clinger Cohen Act \(CCA\) | www.dau.edu](#)
 - [Cybersecurity Maturity Model Certification \(CMMC\) | www.dau.edu](#)
 - [Supply Chain Risk Management \(SCRM\) - Overview | www.dau.edu](#)
 - Cyber Security Credential: https://icatalog.dau.edu/onlinecatalog/CredentialConceptCard.aspx?crs_id=9
- GAO High Risk List <https://www.gao.gov/high-risk-list>

Additional Resources

- Policy
 - [DODI 5000.90 Cybersecurity for Acquisition](#)
 - [DoDI 5000.82 Requirements for the Acquisition of Digital Capabilities](#)
- DAU Online Training
 - [CLE077](#) Defense Business Systems (DBS) Acquisition
 - [CLE 074](#) Cybersecurity Throughout DoD Acquisition
 - [CLE 080](#) SCRM for Information and Communications Technology (ICT)
- DAU Credentials
 - [CENG 001](#) Digital Engineering for DoD Consumers Credential
 - [CCYB 002](#) Cybersecurity for Program Managers Credential
- DAU Cyber CoP <https://www.dau.edu/cybersecurity>